In order to facilitate ongoing and "real-time" learning, all participating nonprofits in the Nonprofit Sustainability Initiative (NSI) are expected to complete a brief online survey following the conclusion of their negotiations.

We have designed a learning process that seeks your input while respecting your time. The purpose of the survey is to help us evaluate the impact of the initiative, learn about the outcome of your negotiations, and is an opportunity for you to share additional insights. The survey is NOT an assessment of your organization ---the focus is on learning about the NSI process in general in order to improve future NSI efforts.

\*Please note this must be completed by each NSI grantee partner, not just lead agency.\*

If you have any questions about the survey, please contact Carrie Harlow at <a href="mailto:carrie@nsifund.org">carrie@nsifund.org</a>. Thank you in advance for your time, participation and valuable feedback!

The Nonprofit Sustainability Initiative

## Section 1 of 3

The NSI Final Report must be completed separately by EACH grantee organization
by an individual closely involved in strategic partnership process (i.e. not
consultant).

* 2. Name(s) of Nonprofit Sustainability partner organization(s).  3. How long did the negotiations last?  1-3 months 3-6 months 6-9 months Over 1 year Other (please specify)  1-3 months 3-6 months Over 1 year Other (please specify)  1-3 months 3-6 months 0-9 nonths 0-9 nont	consultant).	
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your negotiations?  Yes	Other (pleas	e specify)
your negotiations?  Yes		
your negotiations?  Yes		
your negotiations?  Yes	* 5. Did vour or	ganization reach an agreement to formally partner following the conclusion o
○ No	Yes	
	O No	

* 6. What was the agreement?
Acquisition
Administrative consolidation
Co-location
O Joint Programming
Management Service Organization
○ Merger
O Parent/Subsidiary
Program Collaboration
Program Consolidation
Strategic Alliance
Strategic Collaboration
○ N/A
Other (please specify)
* 7. Is this result what you intended when negotiations began?
○ Yes
○ No
○ N/A
* 8. Please describe your negotiations process. What were the intended and unintended outcomes of the strategic partnership negotiation/exploration process?
* 9. What were the most important factors, including people, that helped you complete your partnership negotiation/exploration?
* 10. What were the negotiation/exploration process' biggest challenges and how did you overcome them?

12. What, if any, di	fference has part	icipation to date	in NSI made on your o	rganizations?
	Negatively Impacted	No Impact	Positively Impacted	Don't Know
Board engagement				
nternal clarity and strategic direction	$\bigcirc$		$\bigcirc$	
Ability to think strategically	$\bigcirc$	$\bigcirc$		
Employee engagement		$\bigcirc$	$\bigcirc$	
General industry knowledge			$\bigcirc$	
Increased financial strategy/awareness				
Fundraising/fund development capabilities				$\bigcirc$
Openness to future strategic partnership opportunities	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
External reputation			$\bigcirc$	
strategic partners  Yes  No	-		cision (e.g. to move for iations/exploration exp	
Don't know  * 14. Do you cons	ider your partner	ship negotiation/	exploration successful	?
-	- <del>-</del>	_ <del>-</del>		
Yes				

Section 2 of 3
* 15. Please list your negotiation consultant.
* 16. How important was your consultant to the completion of your partnership negotiation/exploration?
Essential- would not have been able to complete it without him/her
Important, but not critical - would've have completed, but probably not as quickly or effectively
Neutral - he/she sometimes helped, sometimes hindered the process
Not important - we could've completed the process more efficiently/effectively without him/her
Oetrimental - he/she greatly hindered our partnership negotiation/exploration
* 17. How would you describe your level of satisfaction with your negotiation consultant?
Very satisfied
Satisfied
Neutral
Unsatisfied
Very unsatisfied
If desired, please explain:

\* 18. NSI's long-term goal is for Los Angeles' nonprofit ecosystem to view strategic partnerships (any formal, long-term partnership, from jointly managed programs, shared administrative services to mergers and acquisitions) as tools to promote organizational efficiency, efficacy and sustainability.

In your opinion, to what extent do the stakeholder groups below agree that NSI has achieved its long term goal.

	Completely Agree	Somewhat Agree	Neither Agree or Disagree	Somewhat Disagree	Don't Know
Operational staff at your organization			$\bigcirc$		
Senior leadership staff at your organization	$\bigcirc$		$\bigcirc$	$\bigcirc$	$\bigcirc$
Board members at your organization			$\bigcirc$	$\bigcirc$	
Los Angeles funders, as a whole			$\bigcirc$	$\bigcirc$	$\bigcirc$
My industry, in general					
Los Angeles non- profit ecosystem, in general	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

## Section 3 of 3

* 19. To the best of your knowledge, do you believe, when implemented, your strategic partnership will enhance your organization's ability to make your desired impact?
Yes
○ No
Our organizations did not reach an agreement to partner.
20. Have you recommended the NSI to other nonprofits?
Yes
○ No
If yes, how many?
21. Have you discussed your NSI experience with (check all that apply):
Other nonprofit leaders
Media
Funders (corporate, individual donors, government, foundations)
Educational institutions
Have not discussed the NSI experience with the entities listed above
Other (please specify)
<u> </u>
* 22. To the best of your knowledge, what are your goals for the outcomes of your potential
strategic partnership? You may select more than one option.
Programming: Expand programming - either the range/scope of programs offered, or the numbers served
Programming: Consider opportunities to expand our geographic scope; i.e. expand our programs into new communities/sites
Programming: We want to improve our outcomes – get better results for those we serve or otherwise increase our impact
Administrative: Reduce operating/administrative costs
Administrative: Develop or access higher level operating, administrative expertise (operating, administrative or programmatic)
Financial: Improve our financial health
Our organizations did not reach an agreement to partner.

* 23. Please provide contact information (email and phone number) for future
communications re: grantee convenings, resources, follow-up outcome survey.
* 24. Additional contact (name, email and phone number):
25. Please share any additional information you feel would be useful for other nonprofits or
the funders to know (e.g. things about the process that you've appreciated or would like to
see be done differently):
* 26. Do you give permission to the NSI to list your organization name publicly as part of the
roster of grant partners on our website?
Yes
○ No
U NO
27. Would you like NSI to post your website as part of the roster of grant partners on our
website? If so, please include here.
28. Do you have any press releases related to the NSI funded collaboration? If so please
upload here.
Choose File Choose File No file chosen

**END OF FINAL REPORT SURVEY**